

**IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE**

In re:

Chapter 11

WW NORTH AMERICA HOLDINGS, LLC,¹

Case No. 25-10828 (CTG)

Reorganized Debtor.

**GLOBAL NOTES TO MONTHLY OPERATING REPORTS FOR WW INTERNATIONAL, INC.
AND ITS AFFILIATES**

On May 6, 2025 (the “Petition Date”), WW International, Inc. and its affiliates, including WW North America Holdings, LLC (the “Reorganized Debtor”) filed voluntary petitions for relief under chapter 11 of title 11 of the United States Code, 11 U.S.C. §§ 101–1532 in the United States Bankruptcy Court for the District of Delaware (the “Court”). WW International, Inc. and its affiliates operated as debtors and debtors in possession (in such capacity, the “Debtors”) from the Petition Date through the effective date of the *First Amended Joint Prepackaged Plan of Reorganization of WW International, Inc. and Its Debtor Affiliates* (the “Plan”), on June 24, 2025. The Plan went effective on June 24, 2025, and the Debtors emerged from the chapter 11 cases as reorganized Debtors (in such capacity, the “Reorganized Debtors”). On June 25, 2025, the Court entered the *Order and Final Decree Closing Certain of the Chapter 11 Cases* [Docket No. 186] closing all of the chapter 11 cases other than the Reorganized Debtor’s chapter 11 case.

The following notes and statements of limitations and disclaimers should be referred to, and referenced in connection with, any review of the Monthly Operating Reports (collectively, the “MORs”).

General

Each of the Reorganized Debtors are filing the MORs solely for the purposes of complying with the monthly operating report requirements applicable in the chapter 11 cases. The MORs are limited in scope and cover only the period referenced on the MOR cover pages. The financial and supplemental information contained herein is presented on a preliminary and unaudited basis, remains subject to future adjustments, and may not comply in all material respects with generally accepted accounting principles in United States of America (“U.S. GAAP”). The MORs should not be relied on by any persons for information relating to current or future financial conditions, events, or performance of any of the

¹ The Reorganized Debtor in this chapter 11 case, along with the last four digits of the Reorganized Debtor’s federal tax identification number, is: WW North America Holdings, LLC (6141). The Reorganized Debtor’s mailing address for purposes of this case is 18 West 18th Street, 7th Floor, New York, New York 10011. The chapter 11 cases of the reorganized debtor’s affiliates, WW International, Inc. (0273); WW Canada Holdco, Inc. (5680); WW.com, LLC (4196); W Holdco, Inc. (4087); WW Health Solutions, Inc. (3859); Weekend Health, Inc. (6812); and WW NewCo, Inc. (N/A), were closed. All motions and contested matters that remained open as of the closing of such cases, or that are opened after the date thereof, are administered in the remaining chapter 11 case of WW North America Holdings, LLC.

Reorganized Debtors or their affiliates. The financial information has been derived from the Debtors' or the Reorganized Debtor's books and records, as applicable. This information, however, has not been subject to certain procedures that would typically be applied to financial information in accordance with U.S. GAAP, and upon application of such procedures, the Reorganized Debtors believe that the financial information could be subject to material changes. The results of operations contained herein are not necessarily indicative of results which may be expected for any other period or for the full year and may not necessarily reflect the combined results of operations and financial positions of the Reorganized Debtors in the future. The Reorganized Debtors reserve all rights to amend or supplement the MORs in all respects, as may be necessary or appropriate. Nothing contained in the MORs shall constitute a waiver of any of the Reorganized Debtor's rights or an admission with respects to the chapter 11 cases. The financial information in the MORs has been prepared on a going concern basis. The MORs are true and accurate to the best of the Reorganized Debtor's knowledge, information, and belief, based on currently available data. For the reasons discussed above, there can be no assurance that the consolidated financial information presented herein is complete, and readers are strongly cautioned not to place undue reliance on the MOR.

Reporting Period

Unless otherwise noted herein, the MOR generally reflects the Reorganized Debtor's and the Debtors', as applicable, books and records and financial activity occurring during the applicable reporting period. Except as otherwise noted, no adjustments have been made for activity occurring after the close of the reporting period.

In the interest of ensuring timely compliance with MOR filing requirements, certain estimates and omissions have been made in the MORs. These omissions include, but are not limited to, stub period tax entries for the post-effective date period (June 25, 2025–June 30, 2025) and adjustments related to fresh-start accounting under ASC 852.

Accuracy

The financial information disclosed herein was not prepared in accordance with federal or state securities laws or other applicable non-bankruptcy law or in lieu of complying with any periodic reporting requirements thereunder. Persons and entities trading in or otherwise purchasing, selling, or transferring the claims against or equity interests in the Reorganized Debtors should evaluate this financial information in light of the purposes for which it was prepared. The Debtors, the Reorganized Debtors, and their advisors are not liable for and undertake no responsibility to indicate variations from securities laws herein or for any evaluations of the Debtors based on this financial information or any other information.

Currency

Unless otherwise indicated, all amounts listed in the MORs are reflected in U.S. dollars.

Intercompany Transactions

Intercompany transactions have not been eliminated in the financial statements contained herein. No conclusion as to the legal obligation related to these intercompany transactions is made by the presentation herein. Intercompany liabilities include certain receivables due from Reorganized Debtors to other Reorganized Debtors, which have been recorded as negative balances rather than being reclassified as assets, to maintain consistency with consolidating financials.

Liabilities Subject to Compromise

As a result of the commencement of the chapter 11 cases, the payment of prepetition indebtedness is subject to compromise or other treatment under the Plan, which was approved by the Court on June 17, 2025 [Docket No. 177]. Liabilities will be settled or treated in accordance with the Plan, which provides that all general unsecured claims are unaffected by the chapter 11 cases and will be determined and paid in the ordinary course of the Debtors' or the Reorganized Debtor's business, as applicable. Accordingly, the ultimate amount of such liabilities is not determinable at this time. Prepetition liabilities that are subject to compromise have been reported at the amounts expected to be allowed as claims, even if they may be settled for lesser amounts. The amounts currently classified as liabilities subject to compromise are preliminary and may be subject to future adjustments.

Specific MOR Disclosures**Notes to Part 1: Cash Receipts and Disbursements**

- All figures include both cash and restricted cash as reported in the bank statements. Reconciling differences will exist between bank statement balances and balance sheet cash balances due to routine timing differences between payment execution in the Reorganized Debtors' financial system and disbursement of funds from bank accounts.
- In accordance with the UST Form 11-MOR Instructions, Part 1 omits intercompany cash activity, resulting in variances between cash balance end of month within Part 1 and cash and cash equivalents per the Balance Sheet attachment. These variances are reconciled within the Cash Activity attachment.

Notes to Part 2: Asset and Liability Status

- See "Basis of Presentation" above regarding certain adjustments or reclassifications applied at a consolidated level.
- Prepetition liabilities (i.e., items (k), (l), and (m)) reflect liabilities subject to compromise on the Debtors' balance sheets. All other liabilities, which are uncompromised pursuant to the Plan of Reorganization, are reflected as postpetition liabilities (i.e., item (j)).
- Fixed assets are carried at net book value, which is not indicative of potential sale prices in liquidation.
- This report does not include non-Debtor entities, which are consolidated for GAAP presentation. As a result, certain eliminations are excluded and equity shown for each Reorganized Debtor may not be accurate.

Notes to Part 4: Income Statement

- The first filed MOR income statement and activity is displayed on a pro-rated basis to reflect the number of days between the Petition Date and the end of the reporting period.
- (d) The Reorganized Debtors report marketing expenses as a line item in their financial statements. As such, all marketing expenses are included within line (d).
- (e) The Reorganized Debtors report selling, general & administrative expenses as one line item in their financial statements, inclusive of depreciation and amortization. As such, all selling, general & administrative expenses are included within line (e) with depreciation and amortization separated for the purposes of (g).

- (f) The Reorganized Debtors report other expenses as one line item in their financial statements, inclusive of depreciation and amortization. As such, other expenses are included within line (f) with depreciation and amortization separated for the purposes of (g).
- (j) Expenses and income directly associated with the chapter 11 cases have been reported separately in the income statement as reorganization items. Reorganization items include expenses related to legal advisory and representation services, other professional consulting and advisory services, and changes in liabilities subject to compromise recognized as there are changes in amounts expected to be allowed as claims.

Notes to Part 6: Postpetition Taxes

- In the ordinary course of business, the Reorganized Debtors collect, withhold, and incur value-added taxes, sales taxes, use taxes, income taxes, and property taxes, as well as other governmental taxes, interest, penalties, fees, and assessments, and additions to tax (collectively, the “Taxes and Fees”).
- On May 28, 2025, the Court entered the *Final Order (I) Authorizing the Debtors to Pay Certain Prepetition Taxes and Fees and Related Obligations, (II) Authorizing Banks to Honor and Process Check and Electronic Transfer Requests Related Thereto, and (III) Granting Related Relief* [Docket No. 114] which authorized the Debtors to remit and pay (or use tax credits to offset) Taxes and Fees in the ordinary course of business that are payable or become payable during the chapter 11 cases (including any obligations which are subsequently determined upon audit or otherwise to be owed for periods prior to the Petition Date). The Reorganized Debtors believe they are current with respect to any postpetition taxes that have come due.

Notes to Part 7: Questionnaire

- (a) Pursuant to the relief granted pursuant to the Debtors’ and the Reorganized Debtor’s various final first day orders, the Debtors and the Reorganized Debtor made payments on account of prepetition debts as they come due in the ordinary course. Where applicable, details of these payments have been delivered to the required notice parties pursuant to the reporting requirements contained within the final first day orders.

UNITED STATES BANKRUPTCY COURT

DISTRICT OF Delaware

In Re. WW NORTH AMERICA HOLDINGS, LLC

§
§
§
§

Case No. 25-10828

Debtor(s)

Lead Case No. 25-10828

☒ Jointly Administered**Monthly Operating Report**

Chapter 11

Reporting Period Ended: 06/30/2025

Petition Date: 05/06/2025

Months Pending: 2

Industry Classification:

8	1	2	1
---	---	---	---

Reporting Method:

Accrual Basis ☒Cash Basis ☐

Debtor's Full-Time Employees (current):

2,327

Debtor's Full-Time Employees (as of date of order for relief):

2,350

Supporting Documentation (check all that are attached):

(For jointly administered debtors, any required schedules must be provided on a non-consolidated basis for each debtor)

- ☒ Statement of cash receipts and disbursements
- ☒ Balance sheet containing the summary and detail of the assets, liabilities and equity (net worth) or deficit
- ☒ Statement of operations (profit or loss statement)
- ☐ Accounts receivable aging
- ☐ Postpetition liabilities aging
- ☐ Statement of capital assets
- ☐ Schedule of payments to professionals
- ☐ Schedule of payments to insiders
- ☐ All bank statements and bank reconciliations for the reporting period
- ☐ Description of the assets sold or transferred and the terms of the sale or transfer

/s/ Shella Borovinskaya

Signature of Responsible Party

08/15/2025

Date

Shella Borovinskaya

Printed Name of Responsible Party

Rodney Square, 1000 North King Street, Wilmington,
DE 19801
Address

STATEMENT: This Periodic Report is associated with an open bankruptcy case; therefore, Paperwork Reduction Act exemption 5 C.F.R. § 1320.4(a)(2) applies.

Debtor's Name WW NORTH AMERICA HOLDINGS, LLC

Case No. 25-10828

Part 1: Cash Receipts and Disbursements	Current Month	Cumulative
a. Cash balance beginning of month	\$11,916	
b. Total receipts (net of transfers between accounts)	\$4,661,757	\$9,252,490
c. Total disbursements (net of transfers between accounts)	\$2,445,422	\$4,854,333
d. Cash balance end of month (a+b-c)	\$2,228,251	
e. Disbursements made by third party for the benefit of the estate	\$0	\$0
f. Total disbursements for quarterly fee calculation (c+e)	\$2,445,422	\$4,854,333

Part 2: Asset and Liability Status (Not generally applicable to Individual Debtors. See Instructions.)	Current Month
a. Accounts receivable (total net of allowance)	\$3,920,296
b. Accounts receivable over 90 days outstanding (net of allowance)	\$117,918
c. Inventory (Book ☒ Market ☐ Other ☐ (attach explanation))	\$2,552
d. Total current assets	\$966,999,077
e. Total assets	\$1,120,227,130
f. Postpetition payables (excluding taxes)	\$18,856,986
g. Postpetition payables past due (excluding taxes)	\$0
h. Postpetition taxes payable	\$2,141,016
i. Postpetition taxes past due	\$0
j. Total postpetition debt (f+h)	\$20,998,002
k. Prepetition secured debt	\$0
l. Prepetition priority debt	\$0
m. Prepetition unsecured debt	\$0
n. Total liabilities (debt) (j+k+l+m)	\$20,998,002
o. Ending equity/net worth (e-n)	\$1,099,229,128

Part 3: Assets Sold or Transferred	Current Month	Cumulative
a. Total cash sales price for assets sold/transferred outside the ordinary course of business	\$0	\$0
b. Total payments to third parties incident to assets being sold/transferred outside the ordinary course of business	\$0	\$0
c. Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b)	\$0	\$0

Part 4: Income Statement (Statement of Operations) (Not generally applicable to Individual Debtors. See Instructions.)	Current Month	Cumulative
a. Gross income/sales (net of returns and allowances)	\$34,078,431	
b. Cost of goods sold (inclusive of depreciation, if applicable)	\$5,403,734	
c. Gross profit (a-b)	\$28,674,697	
d. Selling expenses	\$12,748,975	
e. General and administrative expenses	\$2,621,101	
f. Other expenses	\$2,883,881	
g. Depreciation and/or amortization (not included in 4b)	\$38,875	
h. Interest	\$0	
i. Taxes (local, state, and federal)	\$8,562,332	
j. Reorganization items	\$0	
k. Profit (loss)	\$1,819,533	\$11,220,756

Debtor's Name WW NORTH AMERICA HOLDINGS, LLC

Case No. 25-10828

Part 5: Professional Fees and Expenses

			Approved Current Month	Approved Cumulative	Paid Current Month	Paid Cumulative	
a.	Debtor's professional fees & expenses (bankruptcy) <i>Aggregate Total</i>						
	<i>Itemized Breakdown by Firm</i>						
		Firm Name	Role				
	i						
	ii						
	iii						
	iv						
	v						
	vi						
	vii						
	viii						
	ix						
	x						
	xi						
	xii						
	xiii						
	xiv						
	xv						
	xvi						
	xvii						
	xviii						
	xix						
	xx						
	xxi						
	xxii						
	xxiii						
	xxiv						
	xxv						
	xxvi						
	xxvii						
xxviii							
xxix							
xxx							
xxxi							
xxxii							
xxxiii							
xxxiv							
xxxv							
xxxvi							

4

Debtor's Name WW NORTH AMERICA HOLDINGS, LLC

Case No. 25-10828

lxxix						
lxxx						
lxxxi						
lxxxii						
lxxxiii						
lxxxiv						
lxxxv						
lxxxvi						
lxxxvi						
lxxxvi						
lxxxix						
xc						
xc						
xcii						
xciii						
xciv						
xcv						
xcvi						
xcvii						
xcviii						
xcix						
c						
ci						

b.			Approved Current Month	Approved Cumulative	Paid Current Month	Paid Cumulative
	Debtor's professional fees & expenses (nonbankruptcy) <i>Aggregate Total</i>					
	<i>Itemized Breakdown by Firm</i>					
	Firm Name	Role				
i						
ii						
iii						
iv						
v						
vi						
vii						
viii						
ix						
x						
xi						
xii						
xiii						
xiv						

Debtor's Name WW NORTH AMERICA HOLDINGS, LLC

Case No. 25-10828

xv						
xvi						
xvii						
xviii						
xix						
xx						
xxi						
xxii						
xxiii						
xxiv						
xxv						
xxvi						
xxvii						
xxviii						
xxix						
xxx						
xxxi						
xxxii						
xxxiii						
xxxiv						
xxxv						
xxxvi						
xxxvii						
xxxviii						
xxxix						
xl						
xli						
xlii						
xliii						
xliv						
xlv						
xlvi						
xlvii						
xlviii						
xliv						
l						
li						
lii						
liii						
liv						
lv						
lvi						

Debtor's Name WW NORTH AMERICA HOLDINGS, LLC

Case No. 25-10828

	lvii					
	lviii					
	lix					
	lx					
	lxi					
	lxii					
	lxiii					
	lxiv					
	lxv					
	lxvi					
	lxvii					
	lxviii					
	lxix					
	lxx					
	lxxi					
	lxxii					
	lxxiii					
	lxxiv					
	lxxv					
	lxxvi					
	lxxvii					
	lxxviii					
	lxxix					
	lxxx					
	lxxxi					
	lxxxii					
	lxxxiii					
	lxxxiv					
	lxxxv					
	lxxxvi					
	lxxxvi					
	lxxxvi					
	lxxxix					
	xc					
	xc i					
	xcii					
	xciii					
	xciv					
	xcv					
	xcvi					
	xcvii					
	xcviii					

Debtor's Name WW NORTH AMERICA HOLDINGS, LLC

Case No. 25-10828

	xcix						
	c						
c.	All professional fees and expenses (debtor & committees)			\$0	\$0	\$0	\$0

Part 6: Postpetition Taxes**Current Month****Cumulative**

a.	Postpetition income taxes accrued (local, state, and federal)	\$0	\$0
b.	Postpetition income taxes paid (local, state, and federal)	\$0	\$0
c.	Postpetition employer payroll taxes accrued	\$119,770	\$252,301
d.	Postpetition employer payroll taxes paid	\$613,375	\$1,245,775
e.	Postpetition property taxes paid	\$0	\$0
f.	Postpetition other taxes accrued (local, state, and federal)	\$-119,644	\$1,888,715
g.	Postpetition other taxes paid (local, state, and federal)	\$557,453	\$1,149,640

Part 7: Questionnaire - During this reporting period:

- a. Were any payments made on prepetition debt? (if yes, see Instructions) Yes ☒ No ☐
- b. Were any payments made outside the ordinary course of business without court approval? (if yes, see Instructions) Yes ☐ No ☒
- c. Were any payments made to or on behalf of insiders? Yes ☐ No ☒
- d. Are you current on postpetition tax return filings? Yes ☒ No ☐
- e. Are you current on postpetition estimated tax payments? Yes ☒ No ☐
- f. Were all trust fund taxes remitted on a current basis? Yes ☒ No ☐
- g. Was there any postpetition borrowing, other than trade credit? (if yes, see Instructions) Yes ☐ No ☒
- h. Were all payments made to or on behalf of professionals approved by the court? Yes ☒ No ☐ N/A ☐
- i. Do you have:
- Worker's compensation insurance? Yes ☒ No ☐
 - If yes, are your premiums current? Yes ☒ No ☐ N/A ☐ (if no, see Instructions)
 - Casualty/property insurance? Yes ☒ No ☐
 - If yes, are your premiums current? Yes ☒ No ☐ N/A ☐ (if no, see Instructions)
 - General liability insurance? Yes ☒ No ☐
 - If yes, are your premiums current? Yes ☒ No ☐ N/A ☐ (if no, see Instructions)
- j. Has a plan of reorganization been filed with the court? Yes ☒ No ☐
- k. Has a disclosure statement been filed with the court? Yes ☒ No ☐
- l. Are you current with quarterly U.S. Trustee fees as set forth under 28 U.S.C. § 1930? Yes ☒ No ☐

Debtor's Name WW NORTH AMERICA HOLDINGS, LLC

Case No. 25-10828

Part 8: Individual Chapter 11 Debtors (Only)

- | | |
|--|-----|
| a. Gross income (receipts) from salary and wages | \$0 |
| b. Gross income (receipts) from self-employment | \$0 |
| c. Gross income from all other sources | \$0 |
| d. Total income in the reporting period (a+b+c) | \$0 |
| e. Payroll deductions | \$0 |
| f. Self-employment related expenses | \$0 |
| g. Living expenses | \$0 |
| h. All other expenses | \$0 |
| i. Total expenses in the reporting period (e+f+g+h) | \$0 |
| j. Difference between total income and total expenses (d-i) | \$0 |
| k. List the total amount of all postpetition debts that are past due | \$0 |
- l. Are you required to pay any Domestic Support Obligations as defined by 11 U.S.C § 101(14A)? Yes ☐ No ☒
- m. If yes, have you made all Domestic Support Obligation payments? Yes ☐ No ☐ N/A ☒

Privacy Act Statement

28 U.S.C. § 589b authorizes the collection of this information, and provision of this information is mandatory under 11 U.S.C. §§ 704, 1106, and 1107. The United States Trustee will use this information to calculate statutory fee assessments under 28 U.S.C. § 1930(a)(6). The United States Trustee will also use this information to evaluate a chapter 11 debtor's progress through the bankruptcy system, including the likelihood of a plan of reorganization being confirmed and whether the case is being prosecuted in good faith. This information may be disclosed to a bankruptcy trustee or examiner when the information is needed to perform the trustee's or examiner's duties or to the appropriate federal, state, local, regulatory, tribal, or foreign law enforcement agency when the information indicates a violation or potential violation of law. Other disclosures may be made for routine purposes. For a discussion of the types of routine disclosures that may be made, you may consult the Executive Office for United States Trustee's systems of records notice, UST-001, "Bankruptcy Case Files and Associated Records." See 71 Fed. Reg. 59,818 et seq. (Oct. 11, 2006). A copy of the notice may be obtained at the following link: http://www.justice.gov/ust/eo/rules_regulations/index.htm. Failure to provide this information could result in the dismissal or conversion of your bankruptcy case or other action by the United States Trustee. 11 U.S.C. § 1112(b)(4)(F).

I declare under penalty of perjury that the foregoing Monthly Operating Report and its supporting documentation are true and correct and that I have been authorized to sign this report on behalf of the estate.

/s/ Felicia DellaFortuna

Signature of Responsible Party

Chief Financial Officer

Title

Felicia DellaFortuna

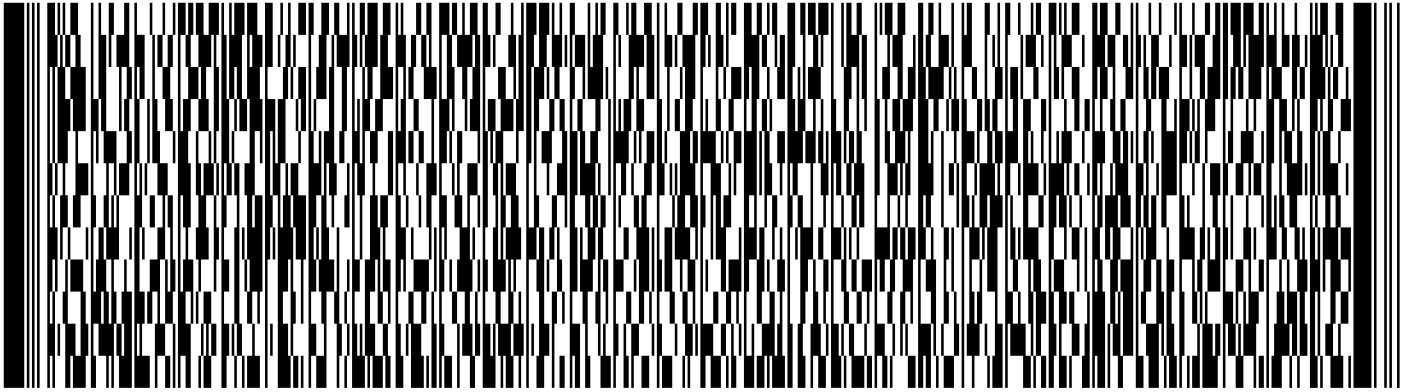
Printed Name of Responsible Party

08/15/2025

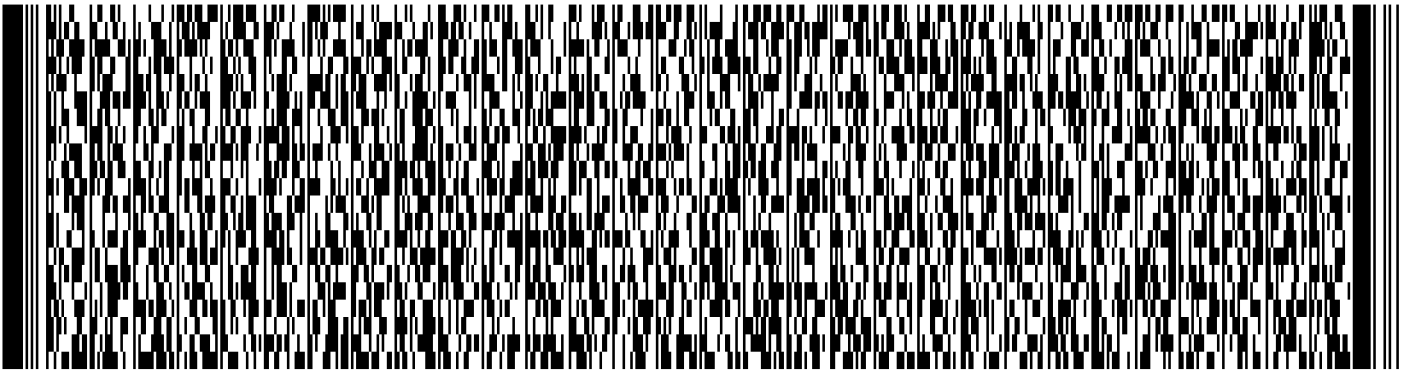
Date

Debtor's Name WW NORTH AMERICA HOLDINGS, LLC

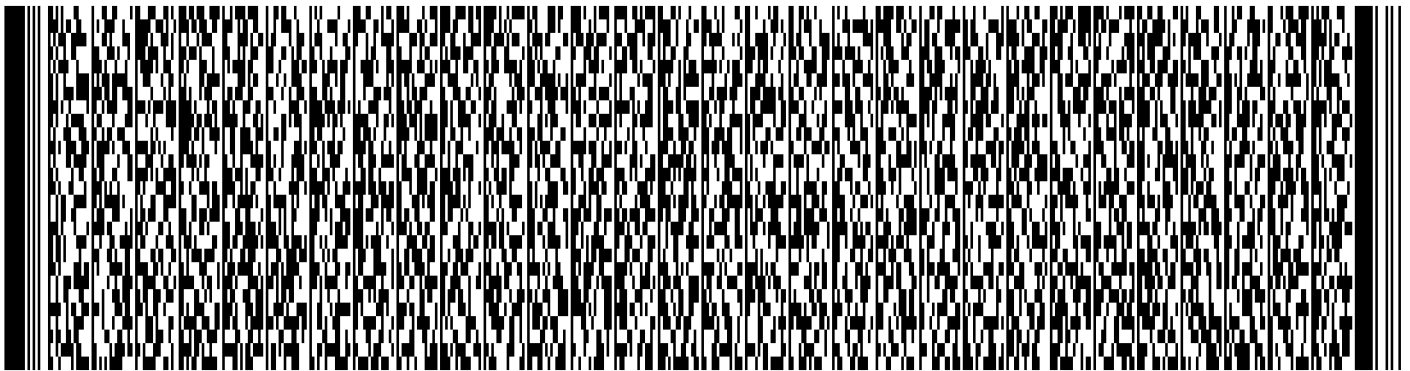
Case No. 25-10828



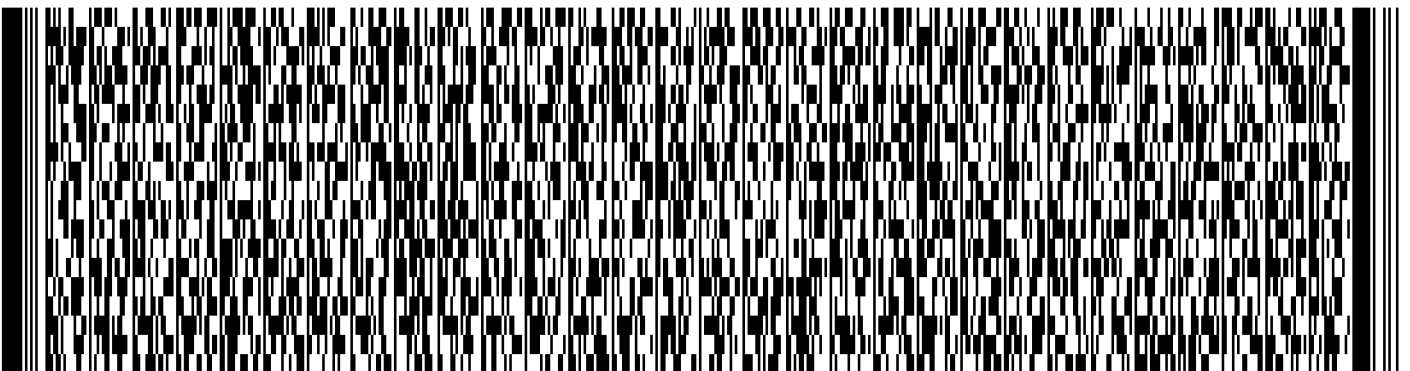
PageOnePartOne



PageOnePartTwo



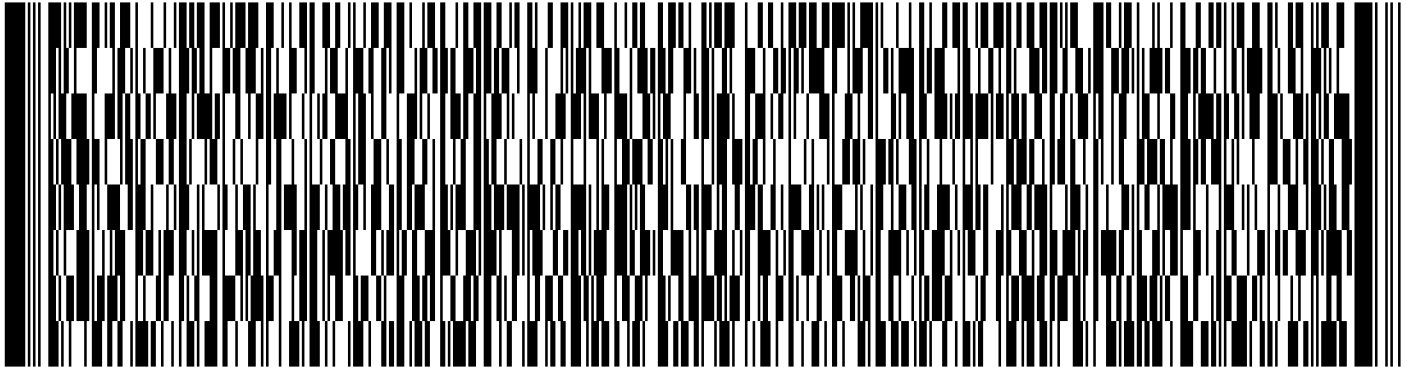
PageTwoPartOne



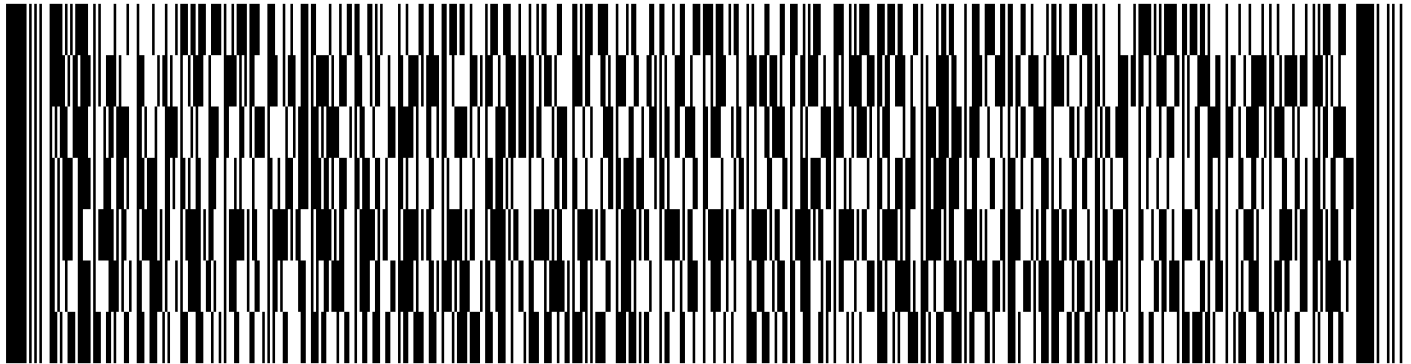
PageTwoPartTwo

Debtor's Name WW NORTH AMERICA HOLDINGS, LLC

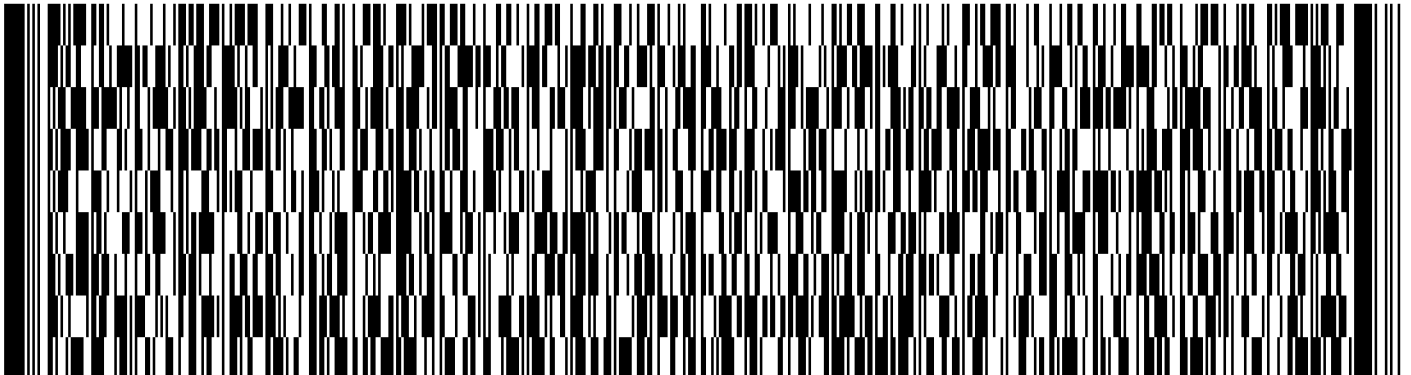
Case No. 25-10828



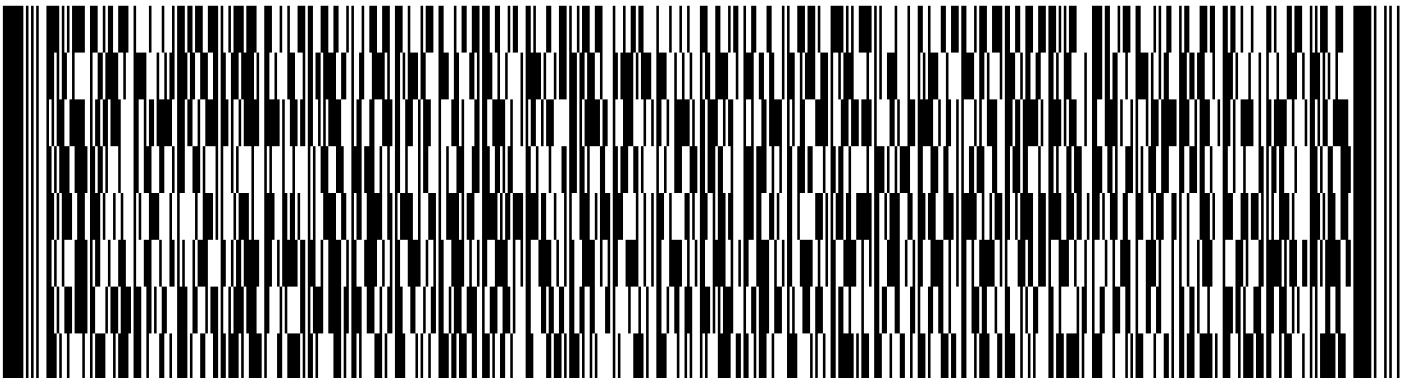
Bankruptcy1to50



Bankruptcy51to100



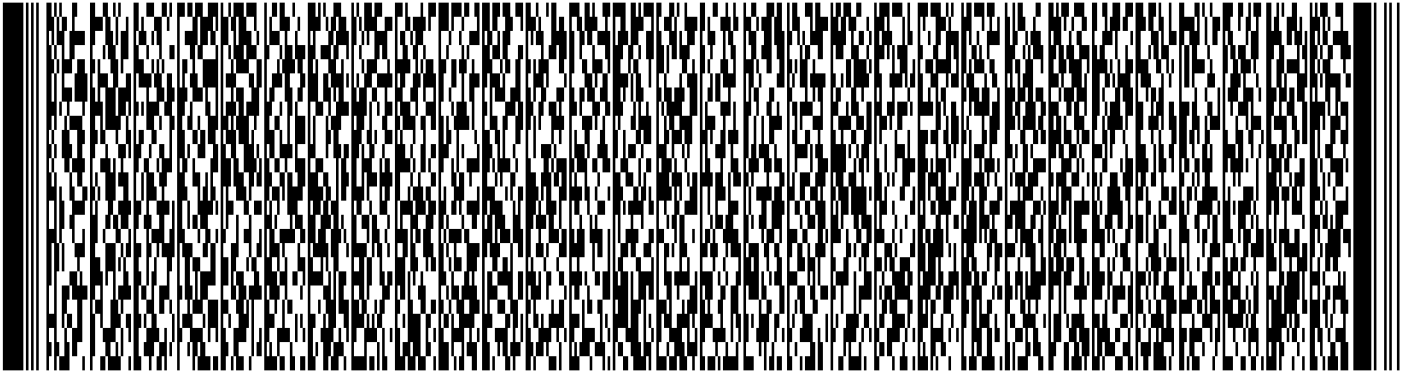
NonBankruptcy1to50



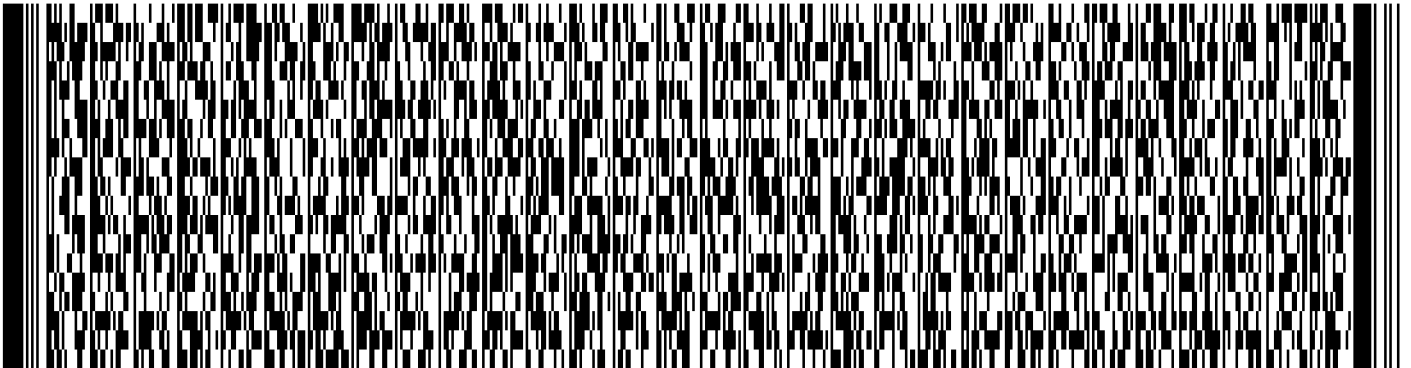
NonBankruptcy51to100

Debtor's Name WW NORTH AMERICA HOLDINGS, LLC

Case No. 25-10828



PageThree



PageFour

In re: WW North America Holdings, LLC

Reorganized Debtor

Case No: 25-10828

Debtor Cash Receipts and Disbursements for the Period from June 1 through June 25, 2025

(\$s in 000s)

Case Number:	25-10829	25-10834	25-10831	25-10832
	WW INTERNATIONAL, INC.	WW.COM, LLC	WEEKEND HEALTH, INC.	WW CANADA HOLDCO, INC.
Beginning Bank Cash/Restricted Cash	\$135,869	\$157	\$635	—
Receipts	4,665	26,098	318	—
Disbursements	(60,818)	(2)	(41)	—
Other	-	-	-	—
Intercompany	48,964	(25,924)	-	—
FX and Timing Adjustments	-	-	-	—
Ending Cash Bank Balance	\$128,680	\$329	\$912	—

In re: **WW North America Holdings, LLC**
Reorganized Debtor
Case No: 25-10828
Debtor Cash Receipts and Disbursements for the Period from June 1 through June 25, 2025

(\$s in 000s)

	Case Number:	25-10830	25-10833	25-10835
		W HOLDCO, INC.	WW HEALTH SOLUTIONS, INC.	WW NEWCO, INC.
Beginning Bank Cash/Restricted Cash		-	-	-
Receipts		-	-	-
Disbursements		-	-	-
Other		-	-	-
Intercompany		-	-	-
FX and Timing Adjustments		-	-	-
Ending Cash Bank Balance		-	-	-

In re: WW North America Holdings, LLC

Reorganized Debtor

Case No: 25-10828

Debtor Cash Receipts and Disbursements for the Period from June 1 through June 30, 2025

(\$s in 000s)

Case Number:

25-10828

**WW NORTH AMERICA
HOLDINGS, LLC**

Beginning Bank Cash/Restricted Cash	\$12
Receipts	4,662
Disbursements	(2,445)
Other	-
Intercompany	(2,189)
FX and Timing Adjustments	-
Ending Cash Bank Balance	\$39

In re: WW North America Holdings, LLC
 Reorganized Debtor
 Case No: 25-10828
 June 2025 Debtor Balance Sheets

(\$s in 000s)

Case Number:

	25-10832	25-10831	25-10830	25-10833
	WW CANADA HOLDCO, INC.	WEEKEND HEALTH, INC.	W HOLDCO, INC.	WW HEALTH SOLUTIONS, INC.
ASSETS				
Current Assets:				
Cash and cash equivalents	\$ 9,448	\$ 775	\$ -	\$ -
Receivables, net	750	16	-	345
Inventories, net	-	-	-	-
Prepaid expenses	448	(1,699)	-	(56)
Other assets	19,404	-	667	60
Total Current Assets	\$ 30,050	\$ (908)	\$ 667	\$ 348
Net Fixed Assets	325	136	-	-
Goodwill	39,054	89,742	-	-
Franchise	-	-	-	-
Lease Asset	1,515	-	-	-
Total Other Intangibles	-	6,034	6,532	-
Deferred Income Taxes	13,507	(142)	25	-
Other	156	-	(294,298)	-
Total Assets	84,607	94,861	(287,074)	348
LIABILITIES AND MEMBER'S EQUITY				
Current Liabilities:				
Accounts Payable	199	473	-	-
Accounts Payable, intercompany	10,118	(24,342)	9,942	(1,756)
Salaries & Wages Payable	213	2,283	-	-
Other accrued expenses	790	1,007	(10)	103
Income Tax Liabilities	159	(42)	-	1
Deferred Revenue	577	1,254	-	1,803
Current Lease Liability	368	-	-	-
Total Current Liabilities	\$ 12,424	\$ (19,367)	\$ 9,933	\$ 152
Liabilities Subject to Compromise	-	-	-	-
Defer Taxes on Income	467	1,680	(33)	-
Tax Liability	-	-	-	-
Long-Term Lease Liability	1,541	-	-	-
Other Long-Term Liabilities	52	-	(80)	-
Total Liabilities	\$ 14,484	\$ (17,686)	\$ 9,820	\$ 152
Member's Equity:				
Accumulated Equity (Deficit)	122,400	112,548	(296,895)	196
Treasury Stock	-	-	-	-
Conversion Variance	(52,277)	-	1	-
Other	-	-	-	-
Total Equity	\$ 70,123	\$ 112,548	\$ (296,894)	\$ 196
Total Liabilities and Equity	\$ 84,607	\$ 94,861	\$ (287,074)	\$ 348

In re: WW North America Holdings, LLC
Reorganized Debtor
Case No: 25-10828
June 2025 Debtor Balance Sheets

(\$s in 000s)

Case Number:

	25-10829	25-10828	25-10834	25-10835
	WW INTERNATIONAL, INC.	WW NORTH AMERICA HOLDINGS, LLC	WW.COM, LLC	WW NEWCO, INC.
ASSETS				
Current Assets:				
Cash and cash equivalents	\$ 103,929	\$ 10,893	\$ -	\$ -
Receivables, net	601	3,920	0	-
Inventories, net	-	3	-	-
Prepaid expenses	83,048	11,411	273	-
Other assets	534,299	940,773	2,487,669	-
Total Current Assets	\$ 721,877	\$ 966,999	\$ 2,487,942	\$ -
Net Fixed Assets	1,661	1,182	(0)	-
Goodwill	49,585	30,278	536	-
Franchise	6,721	46,295	15,880	-
Lease Asset	33,417	2,583	-	-
Total Other Intangibles	25,617	187	(0)	-
Deferred Income Taxes	(57)	238	11	-
Other	2,562,860	72,466	291,881	-
Total Assets	3,401,681	1,120,227	2,796,251	-
LIABILITIES AND MEMBER'S EQUITY				
Current Liabilities:				
Accounts Payable	3,514	5,121	-	-
Accounts Payable, intercompany	4,461,195	12,609	556,649	-
Salaries & Wages Payable	22,715	3,000	(0)	-
Other accrued expenses	116,086	(49,771)	0	-
Income Tax Liabilities	14,965	(163)	(192)	-
Deferred Revenue	-	14,187	-	-
Current Lease Liability	5,071	1,469	-	-
Total Current Liabilities	\$ 4,623,547	\$ (13,547)	\$ 556,457	\$ -
Liabilities Subject to Compromise	1,622,226	-	-	-
Defer Taxes on Income	(85,707)	33,549	55,803	-
Tax Liability	314	-	-	-
Long-Term Lease Liability	38,819	861	-	-
Other Long-Term Liabilities	614	135	-	-
Total Liabilities	\$ 6,199,814	\$ 20,998	\$ 612,259	\$ -
Member's Equity:				
Accumulated Equity (Deficit)	123,709	1,099,229	2,152,697	-
Treasury Stock	(3,002,059)	-	-	-
Conversion Variance	84,845	-	31,295	-
Other	-	-	-	-
Total Equity	\$ (2,793,506)	\$ 1,099,229	\$ 2,183,992	\$ -
Total Liabilities and Equity	\$ 3,406,308	\$ 1,120,227	\$ 2,796,251	\$ -

In re: WW North America Holdings, LLC

Reorganized Debtor

Case No: 25-10828

June 1, 2025 to June 25, 2025 Debtor Income Statement

(\$s in 000s)

Case Number:

	25-10832	25-10831	25-10830	25-10833
	WW CANADA HOLDCO, INC.	WEEKEND HEALTH, INC.	W HOLDCO, INC.	WW HEALTH SOLUTIONS, INC.
Revenues				
Net Sales	\$ 1,666	\$ 3,974	\$ -	\$ 136
Cost of Sales	375	1,013	-	450
Gross Profit	\$ 1,291	\$ 2,962	\$ -	\$ (314)
Operating Expenses				
Marketing Expenses	218	0	-	-
Selling, General and Administrative Expenses	338	2,264	41	-
Income (loss) from operations	\$ 735	\$ 698	\$ (41)	\$ (314)
Interest expense, net	4	-	-	-
Other expense, net	1,507	-	-	-
Reorganization expense, net	-	-	-	-
Income (loss) before income taxes	\$ (776)	\$ 698	\$ (41)	\$ (314)
Income tax provision (benefit)	(30)	2,434	(25)	2
Net Income (Loss)	\$ (746)	\$ (1,736)	\$ (16)	\$ (316)

In re: WW North America Holdings, LLC

Reorganized Debtor

Case No: 25-10828

June 1, 2025 to June 25, 2025 Debtor Income Statement

(\$s in 000s)

Case Number:

	25-10829	25-10834	25-10835
	WW INTERNATIONAL, INC.	WW.COM, LLC	WW NEWCO, INC.
Revenues			
Net Sales	\$ -	\$ -	\$ -
Cost of Sales	(1,832)	3,182	-
Gross Profit	\$ 1,832	\$ (3,182)	\$ -
Operating Expenses			
Marketing Expenses	(178)	-	-
Selling, General and Administrative Expenses	62,293	-	-
Income (loss) from operations	\$ (60,283)	\$ (3,182)	\$ -
Interest expense, net	1,562	15	-
Other expense, net	(13,991)	(79)	-
Reorganization expense, net	4,540	-	-
Income (loss) before income taxes	\$ (52,393)	\$ (3,117)	\$ -
Income tax provision (benefit)	(44,274)	(2,106)	-
Net Income (Loss)	\$ (8,119)	\$ (1,011)	\$ -

In re: WW North America Holdings, LLC**Reorganized Debtor****Case No: 25-10828**

June 1, 2025 to June 30, 2025 Debtor Income Statement

(\$s in 000s)

Case Number:

25-10828

**WW NORTH AMERICA
HOLDINGS, LLC****Revenues**

Net Sales \$ 34,078

Cost of Sales 5,404

Gross Profit \$ 28,675**Operating Expenses**

Marketing Expenses 12,749

Selling, General and Administrative Expenses 2,660

Income (loss) from operations \$ 13,266

Interest expense, net -

Other expense, net 2,884

Reorganization expense, net -

Income (loss) before income taxes \$ 10,382

Income tax provision (benefit) 8,562

Net Income (Loss) \$ 1,820

In re: WW North America Holdings, LLC

Reorganized Debtor

Case No: 25-10828

List of Debtor Bank Accounts

No.	Account Number (Last 4 Digits)	Account Classification	Bank	Legal Entity
1	*3057	Collection	JPMorgan Chase	WW.com, LLC
2	*4851	Collection	JPMorgan Chase	WW.com, LLC
3	*9108	Collection	JPMorgan Chase	WW.com, LLC
4	*3835	Collection	Bank of America	WW International, Inc.
5	*3848	Collection	Bank of America	WW International, Inc.
6	*8172	Collection	Bank of America	WW North America Holdings, LLC
7	*8892	Collection	Bank of America	WW North America Holdings, LLC
8	*1796	Collection	Bank of America	WW North America Holdings, LLC
9	*8834	Collection	Bank of America	WW North America Holdings, LLC
10	*0078	Concentration	Bank of America	WW International, Inc.
11	*0526	Concentration	JPMorgan Chase	WW International, Inc.
12	*8181	Disbursement	JPMorgan Chase	WW International, Inc.
13	*1575	Disbursement	JPMorgan Chase	WW International, Inc.
14	*0160	Disbursement	JPMorgan Chase	WW International, Inc.
15	*2937	Disbursement	JPMorgan Chase	WW North America Holdings, LLC
16	*4786	Disbursement	Mercury (Evolve Bank and Trust)	Weekend Health, Inc.
17	*6117	Cash Collateral	JPMorgan Chase	WW International, Inc.
18	*9923	Utilities	JPMorgan Chase	Weekend Health, Inc.
19	*4410	Professional Fees	Bank of America	WW International, Inc.
20	*3008	Investment	Bank of America Securities	WW International, Inc.