UNITED STATES BANKRUPTCY COURT
MIDDLE DISTRICT OF FLORIDA
(Tampa Division)

In Re. The Stephan Co. §
§
§
Debtor(s) §

Case No. 25-08937

☐ Jointly Administered

Monthly Operating Report

Chapter 11

Reporting Period Ended: 04/30/2026

Petition Date: 11/26/2025

Months Pending: 5

Industry Classification: 5 1 2 2

Reporting Method: Accrual Basis ◉ Cash Basis ○

Debtor's Full-Time Employees (current): 0

Debtor's Full-Time Employees (as of date of order for relief): 0

Supporting Documentation (check all that are attached):

(For jointly administered debtors, any required schedules must be provided on a non-consolidated basis for each debtor)

- ☒ Statement of cash receipts and disbursements
- ☒ Balance sheet containing the summary and detail of the assets, liabilities and equity (net worth) or deficit
- ☒ Statement of operations (profit or loss statement)
- ☐ Accounts receivable aging
- ☐ Postpetition liabilities aging
- ☐ Statement of capital assets
- ☐ Schedule of payments to professionals
- ☐ Schedule of payments to insiders
- ☒ All bank statements and bank reconciliations for the reporting period
- ☐ Description of the assets sold or transferred and the terms of the sale or transfer

/s/ Henry Jacobi
Signature of Responsible Party

05/21/2026
Date

Henry Jacobi
Printed Name of Responsible Party

7901 4th St N, Suite 300
St. Petersburg, FL 33702
Address

STATEMENT: This Periodic Report is associated with an open bankruptcy case; therefore, Paperwork Reduction Act exemption 5 C.F.R. § 1320.4(a)(2) applies.

Debtor's Name The Stephan Co. Case No. 25-08937

Part 1: Cash Receipts and Disbursements		Current Month	Cumulative
a.	Cash balance beginning of month	$22,401	
b.	Total receipts (net of transfers between accounts)	$25,000	$91,129
c.	Total disbursements (net of transfers between accounts)	$20,573	$129,910
d.	Cash balance end of month (a+b-c)	$26,828	
e.	Disbursements made by third party for the benefit of the estate	$0	$0
f.	Total disbursements for quarterly fee calculation (c+e)	$20,573	$129,910

Part 2: Asset and Liability Status (Not generally applicable to Individual Debtors. See Instructions.)		Current Month
a.	Accounts receivable (total net of allowance)	$0
b.	Accounts receivable over 90 days outstanding (net of allowance)	$0
c.	Inventory (Book ◯ Market ◯ Other ◉ (attach explanation))	$0
d	Total current assets	$46,757
e.	Total assets	$8,439,103
f.	Postpetition payables (excluding taxes)	$1,358,771
g.	Postpetition payables past due (excluding taxes)	$0
h.	Postpetition taxes payable	$0
i.	Postpetition taxes past due	$0
j.	Total postpetition debt (f+h)	$1,358,771
k.	Prepetition secured debt	$0
l.	Prepetition priority debt	$131,500
m.	Prepetition unsecured debt	$27,088,875
n.	Total liabilities (debt) (j+k+l+m)	$28,579,145
o.	Ending equity/net worth (e-n)	$-20,140,043

Part 3: Assets Sold or Transferred		Current Month	Cumulative
a.	Total cash sales price for assets sold/transferred outside the ordinary course of business	$0	$0
b.	Total payments to third parties incident to assets being sold/transferred outside the ordinary course of business	$0	$0
c.	Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b)	$0	$0

Part 4: Income Statement (Statement of Operations) (Not generally applicable to Individual Debtors. See Instructions.)		Current Month	Cumulative
a.	Gross income/sales (net of returns and allowances)	$0	
b.	Cost of goods sold (inclusive of depreciation, if applicable)	$0	
c.	Gross profit (a-b)	$0	
d.	Selling expenses	$0	
e.	General and administrative expenses	$21,837	
f.	Other expenses	$0	
g.	Depreciation and/or amortization (not included in 4b)	$239	
h.	Interest	$0	
i.	Taxes (local, state, and federal)	$0	
j.	Reorganization items	$462,896	
k.	Profit (loss)	$-484,971	$-1,407,428

Debtor's Name The Stephan Co. Case No. 25-08937

Part 5: Professional Fees and Expenses

				Approved Current Month	Approved Cumulative	Paid Current Month	Paid Cumulative
a.	Debtor's professional fees & expenses (bankruptcy) *Aggregate Total*			$161,430	$572,870	$0	$0
	Itemized Breakdown by Firm						
		Firm Name	Role				
	i	Getzler Henrich & Associates	Financial Professional	$8,372	$43,810	$0	$0
	ii	Verrill Dana, LLP	Lead Counsel	$116,614	$301,676	$0	$0
	iii	Kroll Restructuring Administra	Other	$36,445	$161,800	$0	$0
	iv	Stearns Weaver Miller Weissler	Local Counsel	$0	$65,584	$0	$0
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				Approved Current Month	Approved Cumulative	Paid Current Month	Paid Cumulative
b.	Debtor's professional fees & expenses (nonbankruptcy) *Aggregate Total*						
	Itemized Breakdown by Firm						
		Firm Name	Role				
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c.	All professional fees and expenses (debtor & committees)						

Part 6: Postpetition Taxes		**Current Month**	**Cumulative**
a.	Postpetition income taxes accrued (local, state, and federal)	$0	$0
b.	Postpetition income taxes paid (local, state, and federal)	$0	$0
c.	Postpetition employer payroll taxes accrued	$0	$0
d.	Postpetition employer payroll taxes paid	$0	$0
e.	Postpetition property taxes paid	$0	$0
f.	Postpetition other taxes accrued (local, state, and federal)	$0	$0
g.	Postpetition other taxes paid (local, state, and federal)	$0	$0

Part 7: Questionnaire - During this reporting period:

a. Were any payments made on prepetition debt? (if yes, see Instructions) — Yes ○ No ◉

b. Were any payments made outside the ordinary course of business without court approval? (if yes, see Instructions) — Yes ○ No ◉

c. Were any payments made to or on behalf of insiders? — Yes ◉ No ○

d. Are you current on postpetition tax return filings? — Yes ◉ No ○

e. Are you current on postpetition estimated tax payments? — Yes ◉ No ○

f. Were all trust fund taxes remitted on a current basis? — Yes ◉ No ○

g. Was there any postpetition borrowing, other than trade credit? (if yes, see Instructions) — Yes ○ No ◉

h. Were all payments made to or on behalf of professionals approved by the court? — Yes ○ No ○ N/A ◉

i. Do you have:
- Worker's compensation insurance? — Yes ◉ No ○
  - If yes, are your premiums current? — Yes ◉ No ○ N/A ○ (if no, see Instructions)
- Casualty/property insurance? — Yes ◉ No ○
  - If yes, are your premiums current? — Yes ◉ No ○ N/A ○ (if no, see Instructions)
- General liability insurance? — Yes ◉ No ○
  - If yes, are your premiums current? — Yes ◉ No ○ N/A ○ (if no, see Instructions)

j. Has a plan of reorganization been filed with the court? — Yes ◉ No ○

k. Has a disclosure statement been filed with the court? — Yes ◉ No ○

l. Are you current with quarterly U.S. Trustee fees as set forth under 28 U.S.C. § 1930? — Yes ◉ No ○

Debtor's Name The Stephan Co. Case No. 25-08937

Part 8: Individual Chapter 11 Debtors (Only)

a.	Gross income (receipts) from salary and wages	$0
b.	Gross income (receipts) from self-employment	$0
c.	Gross income from all other sources	$0
d.	Total income in the reporting period (a+b+c)	$0
e.	Payroll deductions	$0
f.	Self-employment related expenses	$0
g.	Living expenses	$0
h.	All other expenses	$0
i.	Total expenses in the reporting period (e+f+g+h)	$0
j.	Difference between total income and total expenses (d-i)	$0
k.	List the total amount of all postpetition debts that are past due	$0
l.	Are you required to pay any Domestic Support Obligations as defined by 11 U.S.C § 101(14A)?	Yes ◯ No ◉
m.	If yes, have you made all Domestic Support Obligation payments?	Yes ◯ No ◯ N/A ◉

Privacy Act Statement

28 U.S.C. § 589b authorizes the collection of this information, and provision of this information is mandatory under 11 U.S.C. §§ 704, 1106, and 1107. The United States Trustee will use this information to calculate statutory fee assessments under 28 U.S.C. § 1930(a)(6). The United States Trustee will also use this information to evaluate a chapter 11 debtor's progress through the bankruptcy system, including the likelihood of a plan of reorganization being confirmed and whether the case is being prosecuted in good faith. This information may be disclosed to a bankruptcy trustee or examiner when the information is needed to perform the trustee's or examiner's duties or to the appropriate federal, state, local, regulatory, tribal, or foreign law enforcement agency when the information indicates a violation or potential violation of law. Other disclosures may be made for routine purposes. For a discussion of the types of routine disclosures that may be made, you may consult the Executive Office for United States Trustee's systems of records notice, UST-001, "Bankruptcy Case Files and Associated Records." *See* 71 Fed. Reg. 59,818 et seq. (Oct. 11, 2006). A copy of the notice may be obtained at the following link: http://www.justice.gov/ust/eo/rules_regulations/index.htm. Failure to provide this information could result in the dismissal or conversion of your bankruptcy case or other action by the United States Trustee. 11 U.S.C. § 1112(b)(4)(F).

I declare under penalty of perjury that the foregoing Monthly Operating Report and its supporting documentation are true and correct and that I have been authorized to sign this report on behalf of the estate.

/s/ Henry Jacobi
Signature of Responsible Party

Henry Jacobi
Printed Name of Responsible Party

CEO
Title

05/20/2026
Date

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PageOnePartTwo

PageTwoPartOne

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Bankruptcy1to50

Bankruptcy51to100

NonBankruptcy1to50

NonBankruptcy51to100

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The Stephan Co.
BALANCE SHEETS

		4/30/2026
ASSETS		
Current Assets:		
Cash and cash equivalents	$	26,828
Prepaid expenses and other current assets		19,929
Total Current Assets	**$**	**46,757.39**
Other Assets	$	267,220
Property and equipment		6,587
Intercompany investments		8,118,538
Total Assets	**$**	**8,439,103**
LIABILITIES & STOCKHOLDERS' EQUITY		
Current Liabilities		
Liabilities Subject to Compromise		
Secured	$	-
Unsecured		
Intercompany Payables	$	26,522,928
Promissory Note- Intercompany		565,947
Others- Accruals		-
Priority		-
Total Liabilities Subject to Compromise	**$**	**27,088,875**
Deferred Income tax Liability (Pre-Petition)	**$**	**131,500**
Post Petition Liabilities		
Accounts Payable	$	995,902
Professional Fees- Accruals	$	300,000
Others - Accruals		60,233
Intercompany Payables		2,635
Total Post Petition Liabilities	**$**	**1,358,771**
Total Liabilities	**$**	**28,579,145**
STOCKHOLDERS' EQUITY		
Common Stock	$	45,228
Additional Paid In Capital		18,858,960
Retained Earnings		(37,776,853)
Treasury Stocks		(1,267,378)
Total Stockholders Equity	**$**	**(20,140,043)**
Total Liabilities and Stockholders Equity	**$**	**8,439,103**

The Stephan Co.
Income Statement

		04/01/2026-04/30/2026
Revenue	$	-
Cost of revenue		-
Gross profit	**$**	**-**
Selling, general and administrative expenses	$	21,837
Depreciation and amortization	$	239
Operating (loss) income	**$**	**(22,075)**
Other(expenses) Income, net	$	-
Income (Loss) from continuing operations	**$**	**(22,075)**
Restructuring Cost- Professional & Trustee fees	$	462,896
Income/(Loss) before Income tax	**$**	**(484,971)**
Income tax benefit (expense)	$	-
NET (LOSS) INCOME	**$**	**(484,971)**

The Stephan Co.
Statement of Cash Receipts and Disbursements

Reporting Period		**04/01/2026-04/30/2026**
Starting Balance	**$**	**22,401**
<u>Receipts</u>		
Receipts from Third Parties	$	-
Intercompany Transfers - Receipts		25,000
Gross Receipts excluding intra company transfers	**$**	**25,000**
<u>Disbursements:</u>		
Vendor Payments	$	-
IRA Contribution (Payroll)		(4,257)
Insurance Payments		(16,248)
Quarterly UST payment		-
Bank Fees		(68)
USPS payment		-
Disbursements- Third Parties	**$**	**20,573**
Intercompany transfers- Disbursements	$	-
Total - Disbursements excluding intra- company transfers	**$**	**20,573**
Ending Book Balance	**$**	**26,828**

The Stephan Co.
Bank Reconciliation

Reporting Period		**04/01/2026-04/30/2026**
Opening Bank Balance	**$**	**22,401**
Cash Receipts	$	-
Cash Disbursements		(20,573)
Ending Bank Balance Net of Intercomany Transfers	**$**	**1,828**
Intercompany Receipts	$	40,000
Intercompany Disbursements		(15,000)
Ending Bank Balance	**$**	**26,828**
Fidelity Dividend	$	-
Outstanding Checks		-
Deposits in transit		-
Ending Book Balance	**$**	**26,828**

The Stephan Co.
Listing of Bank Accounts

Account Holder	Bank Name	Bank Acc #	Bank Balance 04/30/2026	
The Stephan Co	M&T Bank	XXXX3419	$	10,141
The Stephan Co	EastWestbank	XXXX3233		16,687
Total Book Balance			**$**	**26,828**

The Stephan Co.
FFIC Payments
Month of April

Firm Name		Amount ($)
Nelson Mullins Riley & Scarborough	$	103
Gordon Rees Scully Mansukhani LLP		258,042
Clyde & Co US LLP		397
McGivney Kluger Clark & Intoccia		15,170
Spencer Fane, LLP		32,808
Foley & Mansfield, PLLP		338
CMBG3 Law PC		81
Grand Total	**$**	**306,939**